February 11, 2014



#### TOWN OF WESTON

#### FIRST SELECTMAN'S BUDGET

Fiscal year **2014-2015** 

#### **BUDGET GOALS**

- Fiscal responsibility
- Maintain necessary Town services
- Address public safety needs
- Restoration of some prior service reductions
- Include technology initiatives due to changing needs
- Reflect our community values

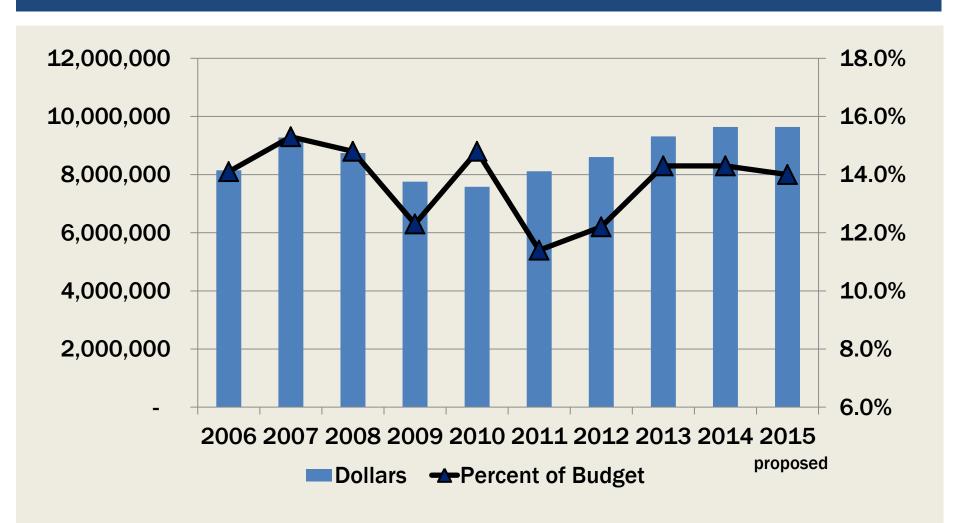


#### CURRENT YEAR FORECAST

#### FY 2013-2014 BUDGET FORECAST

	ORIGINAL BUDGET	PROJECTED ACTUAL	SURPLUS/ DEFICIT
REVENUES	64,959,719	65,816,571	856,852
LESS:			
TOWN EXPENDITURES	11,713,441	11,671,832	41,609
BOE EXPENDITURES	45,575,418	45,805,418	(230,000)
DEBT SERVICE	6,554,632	6,554,632	-
CAPITAL BUDGET	1,116,228	1,126,382	(10,154)
TOTAL EXPENDITURES	64,959,719	65,158,264	(198,545)
REVENUES MINUS EXPENDITURES	-	658,307	658,307
UNASSIGNED FUND BALANCE AS OF 6/30/13			9,310,310
Projected Fund Balance Prior to Supp Approp		9,968,617	
Less: Est. Supplemental Appropriations			(329,129)
FUND BALANCE FORECAST FOR 6/30/	<b>14</b>		9,639,488
% of 2014-15 proposed budget			14.3%

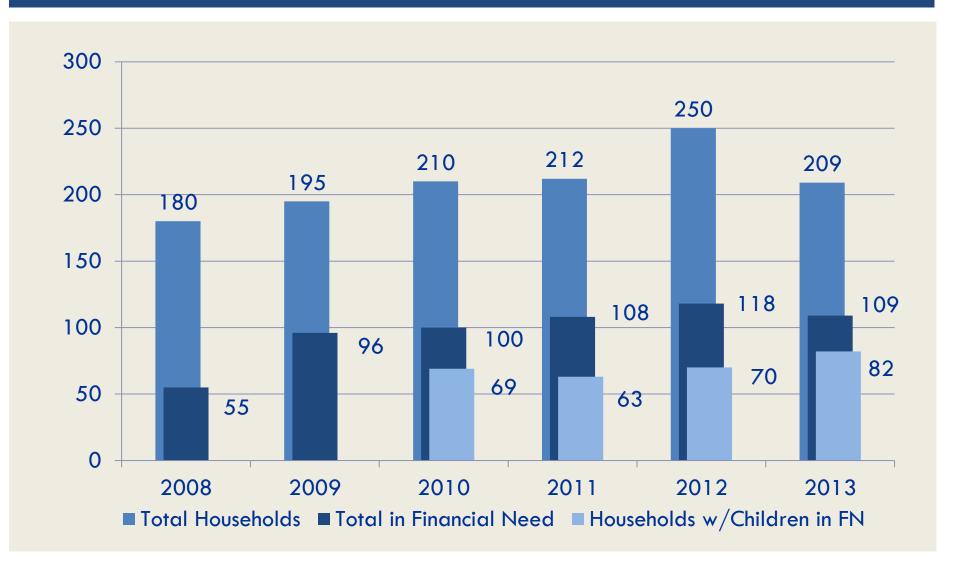
#### **FUND BALANCE HISTORY**



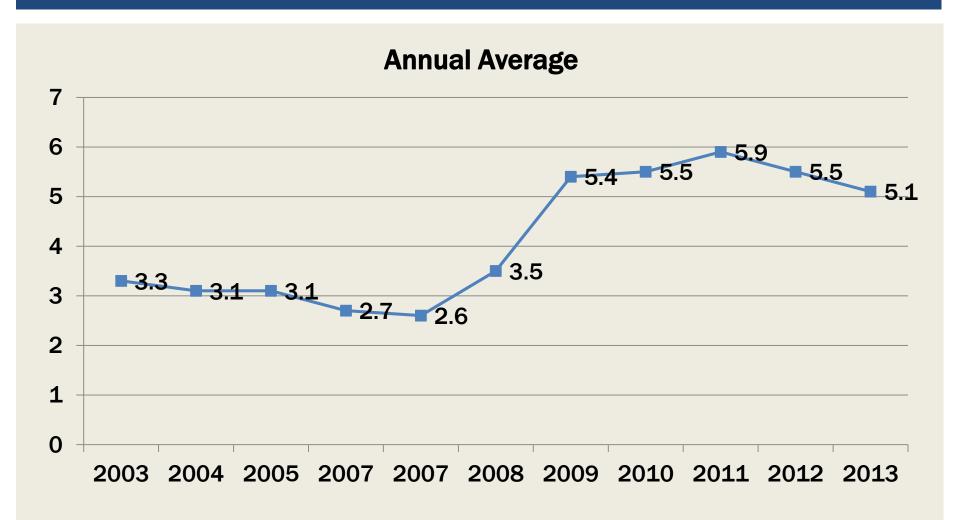


# COMMUNITY ECONOMIC INDICATORS AND REVENUE OUTLOOK

#### SOCIAL SERVICES STATISTICS



#### **UNEMPLOYMENT STATISTICS**



#### FORECLOSURES AND SHORT SALES

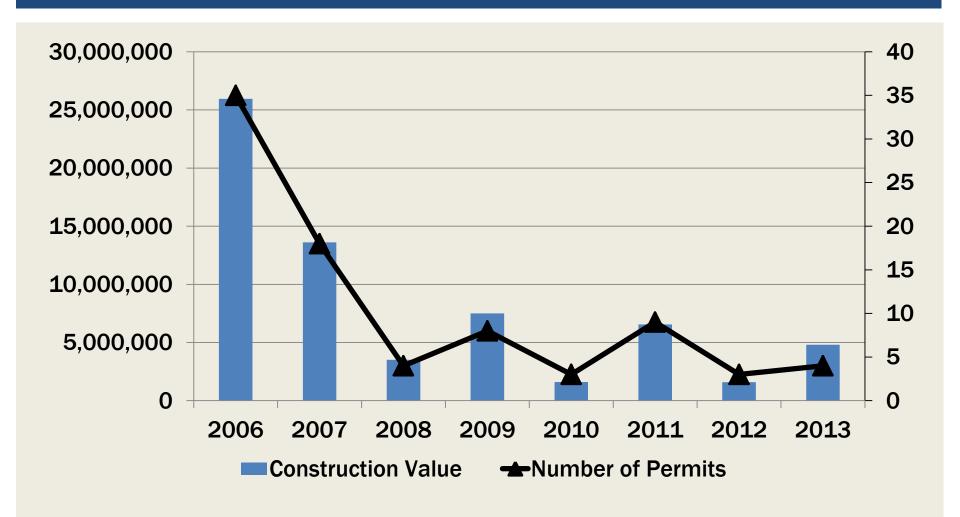


#### HOUSING MARKET

#### **Year over Year Statistics**

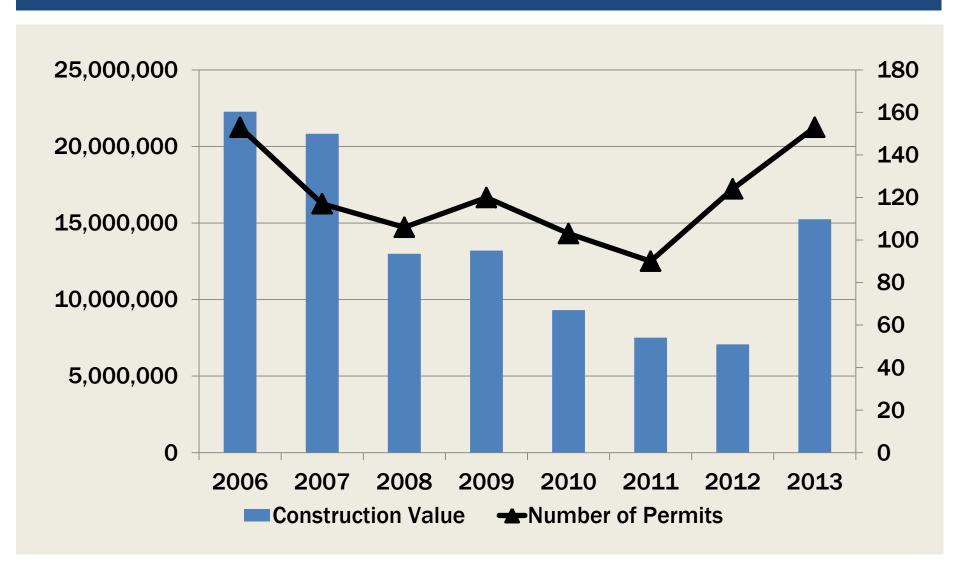
- YTD Conveyance fees- \$13,468 over last year
- Number of houses sold in 2013 has increased by 30%
- Number of houses under contract for the 4<sup>th</sup> quarter of 2013 is up by 52%
- Average sales price has increased from \$745,000 to \$810,000 (8%)
- Homes prices overall have increased 3-4%

#### HISTORY OF NEW CONSTRUCTION

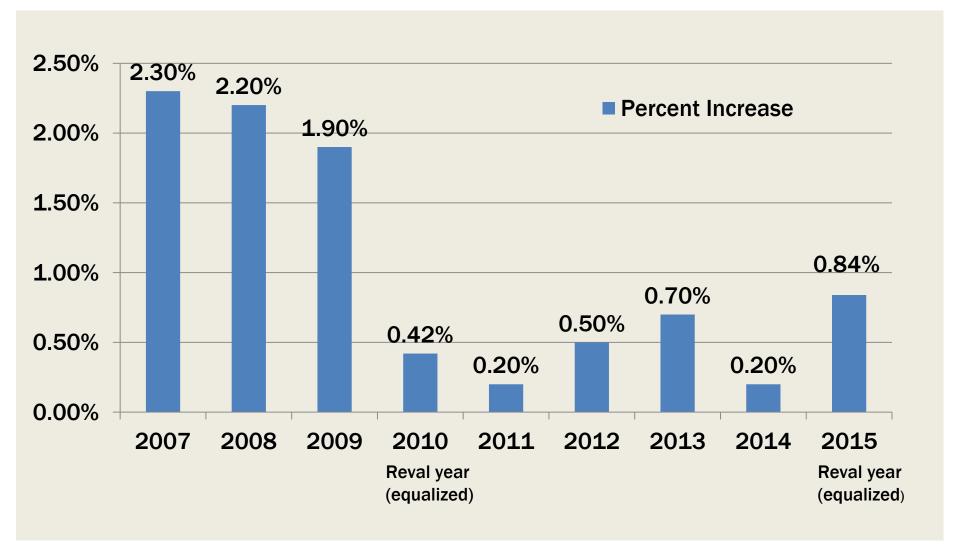


Note: July 2013 to present- 7 permits

### HISTORY OF ADDITIONS AND REMODELING



#### **GRAND LIST GROWTH**



### GRANTS JULY 2013-PRESENT

(OVER AND ABOVE BUDGET)

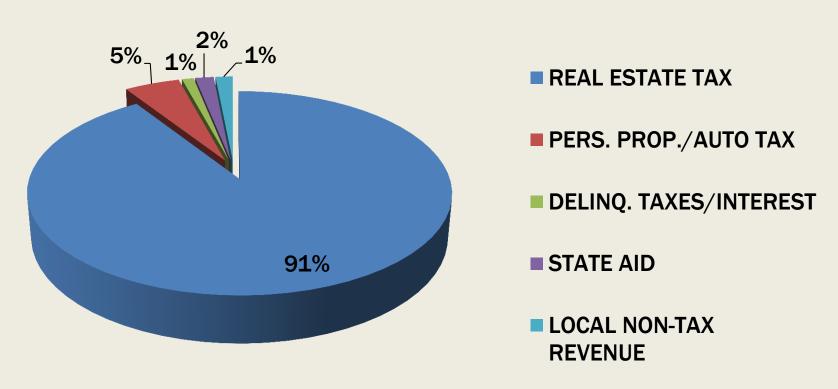
■ Town Aid Road	\$125,572
<ul> <li>Storm related/FEMA</li> <li>Police Sandy Hook mutual aid</li> <li>Police- Dept. of Justice</li> <li>Police- Emergency Management</li> <li>Police- Video Equipment</li> </ul>	\$328,632 \$4,992 \$8758 \$10,179 \$14,470
<ul> <li>Historic Preservation Grant (Lachat)</li> <li>Bright Idea Energy Grant</li> <li>Neighbor to Neighbor Energy Grant</li> <li>Area Nine Cable Council</li> </ul>	\$15,000 \$5,000 \$4,333 \$1,500

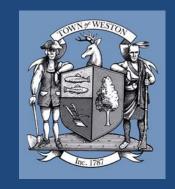
#### REVENUE OUTLOOK SUMMARY

- State Aid- Level Funded- Second year of biennial budget
- 0.84% Grand List Growth
- Anticipated increase of approximately \$60,200 in total local revenue
  - Primarily due to increase in building and land use fees
  - Level funding conveyance fees

### REVENUE BREAKDOWN (PERCENT OF BUDGET)

#### **AMOUNT**





## TOWN OPERATING BUDGET

#### TOWN SERVICES

### This budget provides the funding to run our government operations.

- Our role is to provide:
  - Public Safety (Police, Fire, DPW, Animal Control)
  - Services (Parks & Rec, Library, Senior Center, Human Services, Transfer Station)
  - Operations as per Town Charter and State Statute (Tax Collector, Tax Assessor, First Selectman's Office, Town Clerk, Registrars)
  - Necessary back office functions (Town Administrator, Finance Department, IT, Land Use,)

#### **OUR STAFF-WE DO IT ALL!**



### TOWN OPERATING BUDGET SUMMARY FISCAL YEAR 2014-2015

#### Total increase of \$369,945 (3.16%)

#### **Budget Drivers**

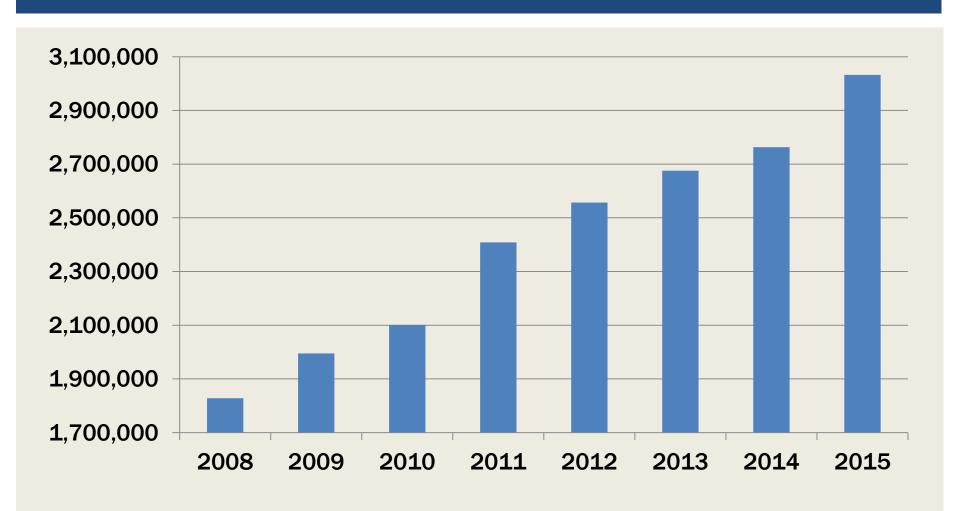
- Personnel related expense areas: Salary, Health, Pension, Worker's Comp, Unemployment, Social Security- \$256,000 (69% of budget increase)
- Police, Fire and Communications Center- \$61,347\* (19.3% of budget increase)
- Restoration of staff- \$27,156 (7.3% of budget increase)
  - Westport Weston health District \$15,110
  - Land Use \$12,046
  - \* These 3 items equal 96% of the total operating budget increase

\*does not include additional funds for public safety that in the Capital budget, or salary related increases

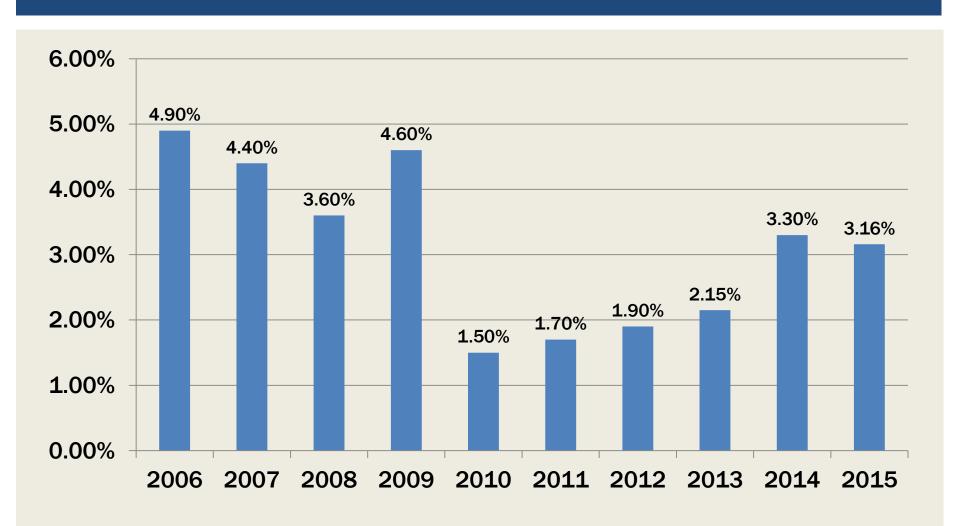
#### **CHANGE IN FTE**

Department Name	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	CHANGE IN # OF FTE'S '09-'15
Administration & Finance	8.84	8.48	8.68	8.28	8.28	6.68	6.68	-2.16
Information Systems	:	L :	l 1	1	1	1	1	0
Elections & Registrars	0.0	5 0.6	0.6	0.6	0.6	0.6	0.6	0
Assessor	1.7	7 1.7	7 1.7	1.7	1.7	1.7	1.7	0
Tax Collector	1.7	5 1.75	5 1.75	1.75	1.75	1.5	1.5	-0.25
Town Clerk		2 2	2 2	2	2	2	2	0
Planning & Zoning (now all Land Use)	1.33	3 1.53	3 1.53	1.33	1.33	5.04	5.22	3.89
Conservation Commission	1.05	0.85	0.85	0.8	0.8	0	0	-1.05
Building Inspector		2 2	2 2	1.6	1.6	0	0	-2
Fire Marshal	1.08	0.47	7 0.52	0.52	0.52	0.67	0.67	-0.41
Animal Control	1.4	1.4	1.2	1.2	1.2	1.2	1.2	-0.2
Communications Center	5.25	5.25	5.25	5.25	5.25	5.25	5.25	0
Police Services	16	5 16	5 15	15	15	16	16	0
Public Works	1:	L 1:	11	10.4	10.4	10.4	10.4	-0.6
Solid Waste Disposal	:	2 2	1.6	1.6	1.6	1.6	1.6	-0.4
Human Services	1.3	1.:	1.19	1.19	1.32	1.23	1.23	0.13
Youth Services	1.66	5 1.75	1.75	1.75	1.35	1.55	1.55	-0.11
Commission for the Elderly	2.00	5 2.06	1.96	1.96	1.96	2.06	2.06	0
Public Library	4.94	4.78	3 4.64	4.64	4.86	4.89	4.89	-0.05
Recreation Department	3	3	3	3	3	3	3	0
Parks & Fields	1.5	5 1.5	5 1.5	1	1	0.6	0.6	-0.9
Middle School Pool	:	L :	1 1	1	1	1	1	0
TOTAL	72.20	5 71.22	2 69.72	67.57	67.52	67.97	68.15	-4.11

#### **HEALTH INSURANCE, PENSION & OPEB**

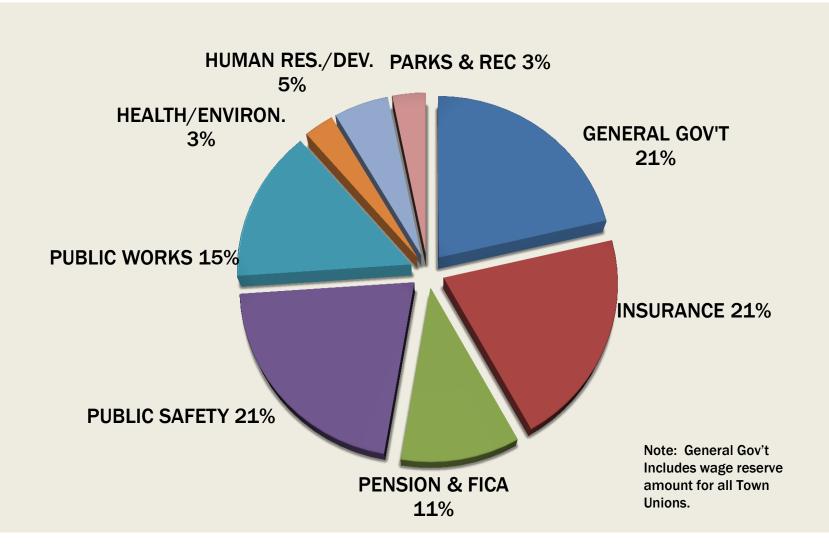


### HISTORY OF OPERATING BUDGET PERCENT CHANGE



### BREAKDOWN OF EXPENDITURES FISCAL YEAR 2014-2015

(PERCENT OF BUDGET)





#### CAPITAL BUDGET

### TOTAL CAPITAL BUDGET SUMMARY FISCAL YEAR 2014-2015

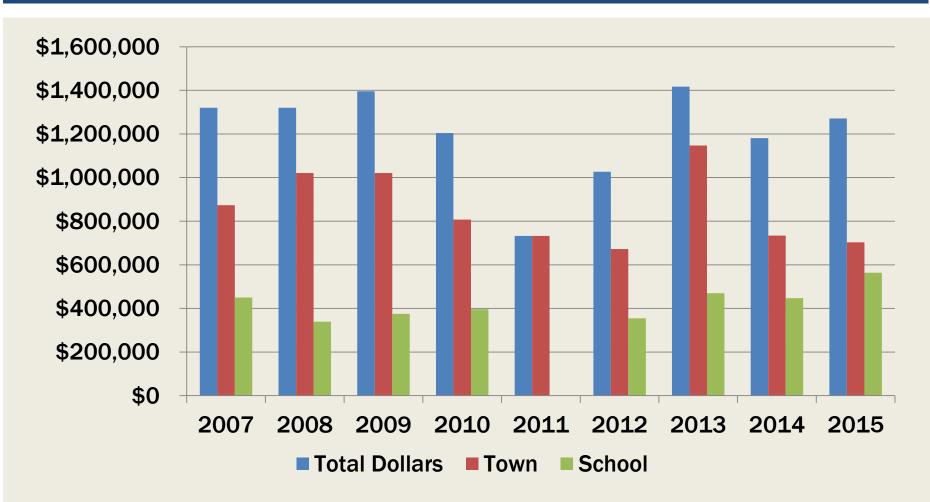
#### Overall Capital budget increase - \$145,517

- Town budget <u>decrease</u> (\$64,000)
- School budget increase \$82,000
- Shared budget increase- \$128,000
- Primary shared budget drivers
  - VOIP phone system (\$100,000)
  - Fingerprint machine (\$23,000)

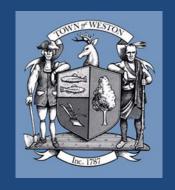
### CAPITAL BUDGET ITEMS FISCAL YEAR 2014-2015

<u>TOTAL</u>	1,261,745
Capital & Special Funds Offset	-10,000
BOE HS Windows/HVAC	121,000
BOE HS Field Sound System	25,000
BOE Zenon Plant Repair	35,000
BOE Hurlbutt NH Roof	84,000
BOE MS Classroom Door Replacement	62,000
BOE Instruct Space Renovation	150,000
Town/BOE Telephone System	100,000
BOE/P&R Turf Replace Fund	30,000
Police/BOE Finger Print Machine	23,000
Parks/Rec Coley Field Irrigation	10,000
Town and BOE Water System	25,000
DPW Singing Oaks Paving	85,000
Police Technology	21,745
Library Roof Replacement	50,000
Town Bldg Repairs	50,000
Town Bridge Repair	100,000
Town Vehicle Sinking Fund	300,000

### TOWN AND BOE CAPITAL BUDGET HISTORY



Notes: Town Cap includes turf fund 2011- \$5.8M bond for capital projects



#### **SHARED SERVICES**

### SHARED SERVICES BETWEEN THE TOWN AND THE SCHOOL DISTRICT

- Information Technology
- Parks and Recreation
  - Fields
  - Swimming Pool
- Finance Department
  - Bank Reconciliations
  - Check images search
  - State Reimbursement for School building projects
  - Joint purchase of gasoline and heating oil
- Town Administrator
  - Responsible for managing all school related building projects
  - Joint purchase of LAP insurance

### SHARED SERVICES BETWEEN THE TOWN AND THE SCHOOL DISTRICT (CONT.)

- Department of Public Works
  - Snow removal
  - Property maintenance
- Youth Services
  - Shared social work caseload
  - Partnered with WIS staff for summer programs
- Senior Center
  - 3 Classrooms plus shared use of the MPR at Hurlbutt Elementary School
  - School facilities crew handles sidewalk clearing and light maintenance
- Police Department
  - School safety (including Mile of Safety)
  - Fingerprinting

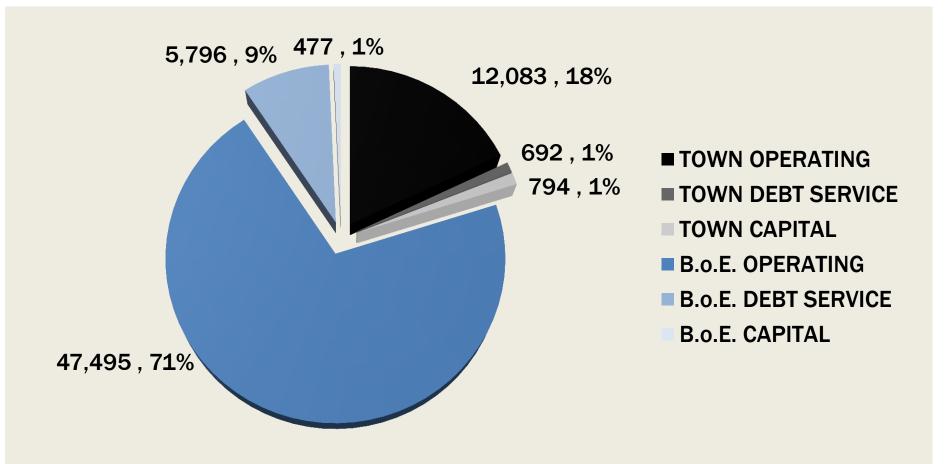
#### REGIONAL SHARED SERVICES

- SWRPA
  - GIS
  - Land Use studies
  - Transportation staff for project review
  - Regional repair and maintenance facility for fire trucks (grant in progress)
- Library- Bibliomation
- Westport-Weston Health District
- Regional Paramedic (Weston/Wilton)
- Hazardous Materials Collection Day
- Emergency Management (Region 1)
- Police/Fire Mutual Aid
- Shared Cell towers with Wilton and Redding

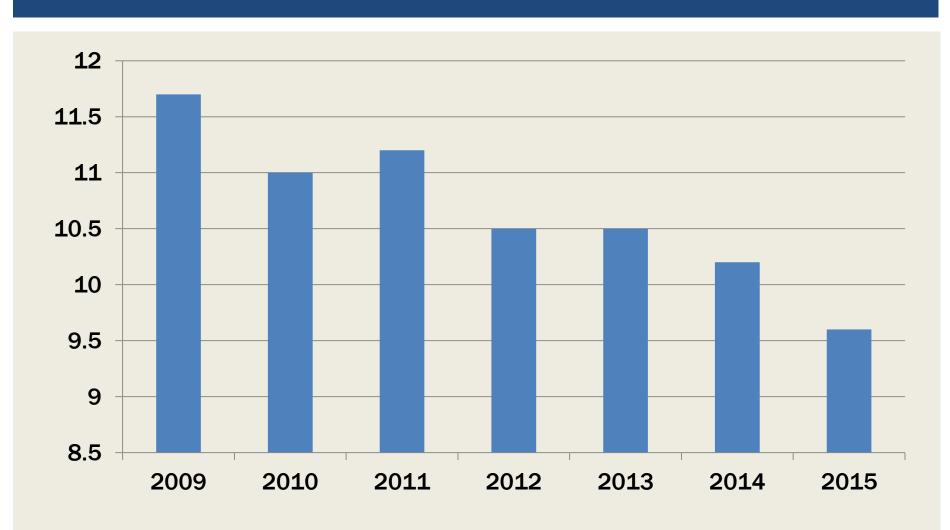


# TOTAL BUDGET (INCLUDING BOE)

### BREAKDOWN OF TOTAL TOWN EXPENDITURES FY 2014-2015

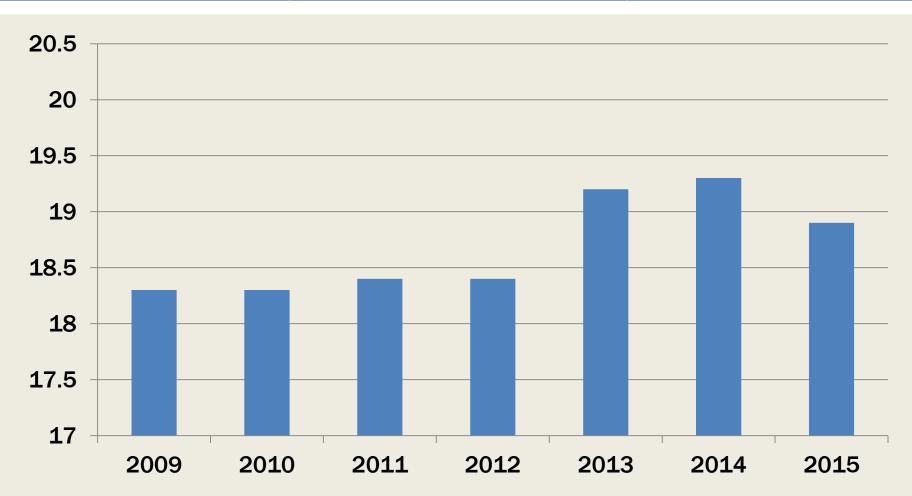


### DEBT (TOWN AND BOE) PERCENT OF TOTAL BUDGET



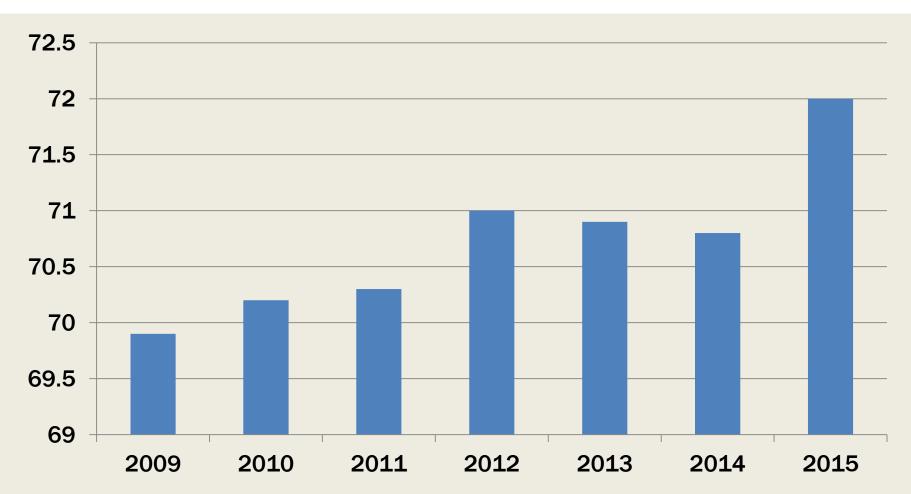
### TOWN BUDGET PERCENT OF TOTAL BUDGET

(EXCLUDING DEBT SERVICE)



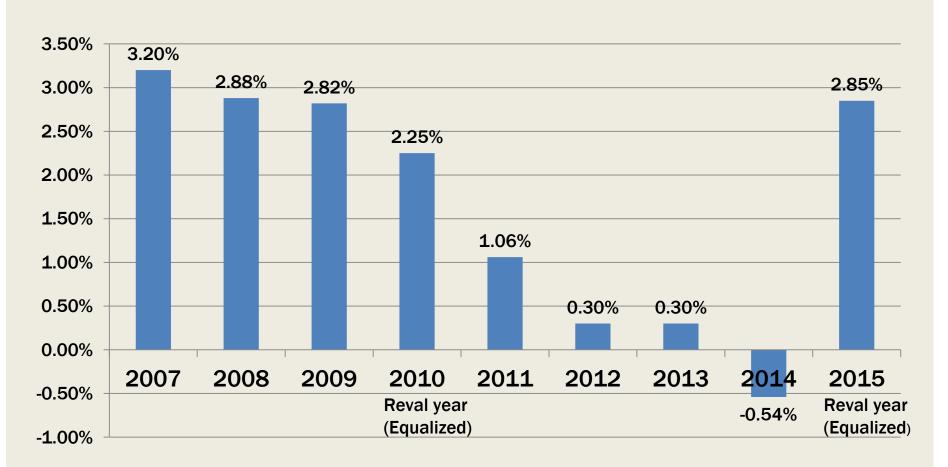
### BOE BUDGET PERCENT OF TOTAL BUDGET

(EXCLUDING DEBT SERVICE)



#### **MILL RATE HISTORY**

(PERCENT INCREASE)



<sup>\*</sup> Does not include revaluation impact to the Mill Rate

#### TOWN AND BOE BUDGET HISTORY

					\$ CHANGE	% CHANGE
<del>-</del>	<u>FY 13</u>	FY 14	<u>FY 14</u>	<u>FY 15</u>	FY 14 to FY 15	FY 14 to FY 15
			(forecast)			
TOWN OPERATING BUDGET	11,314,602	11,713,441	11,671,832	12,083,386	369,945	3.16
TOWN CAPITAL BUDGET	1,147,000	733,728	733,728	794,745	61,017	8.32
TOTAL TOWN BUDGET	12,461,602	12,447,169	12,405,560	12,878,131	430,962	3.46
BOE OPERATING BUDGET	45,587,192	45,575,418	45,805,418	47,494,856	1,919,438	4.21
BOE CAPITAL BUDGET	470,238	395,000	395,000	477,000	82,000	20.76
TOTAL BOE BUDGET	46,057,430	45,970,418	46,200,418	47,971,856	2,001,438	4.35
DEBT SERVICE - TOWN	676,834	694,124	694,124	692,130	(1,994)	-0.29
DEBT SERVICE - BOE	6,140,066	5,860,508	5,860,508	5,795,739	(64,769)	-1.11
TOTAL DEBT SERVICE	6,816,900	6,554,632	6,554,532	6,487,869	(66,763 <b>)</b>	-1.02
Less: Capital Reserve Offset	(215,455)	(12,500)	(12,500)	(10,000)	2,500	-20.00
Debt Service Proceeds	(167,195)	0	0	0	0	n,
TOTAL GROSS BUDGET	64,953,282	64,959,719	65,148,010	67,327,856	2,368,137	3.65
LESS: REVENUES	2,712,490	2,867,912	3,053,171	2,928,112	60,200	2.10
TOTAL NET BUDGET	62,240,792	62,091,807	62,094,839	64,399,744	2,307,937	3.72
GRAND LIST	2,654,587,399	2,659,896,574	2,659,896,574	2,329,995,152	(329,901,422)	-12.40
BUDGETED MILL RATE	24.02	23.89	n/a	28.29	4.40	18.42
Mill rate collection budgeted at 97.6% f	or 2012-13, 97.7% for 2013-	14 and 2014-15.				

### TOWN BUDGET SUMMARY FISCAL YEAR 2014-2015

(EXCLUDING BOE)

Town Operating Budget increase	\$ 369,945
Town Capital Budget decrease	<u>\$(27,963)</u>
Total Town Budget increase	\$ 341,982
Town Debt Service decrease	\$(1,994)
Town Gross Budget	\$339,988
20% of total revenue increase	\$12,040
Town Net Budget	\$327,948
20% of grand list growth	\$106,974
Mill Rate Impact	<b>\$220, 974</b>

Equals approximately a 9 cent increase on mill rate

(64 cent increase due to school budget, \$3.67 due to revaluation)

<sup>\*</sup>Capital budget includes ½ turf replacement fund, ½ fingerprint machine and ¼ phone system

#### **QUESTIONS**

